

BARROW COUNTY

RESOLUTION OF SUBMITTAL

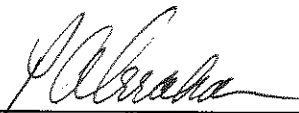
WHEREAS, the Barrow County Board of Commissioners has completed a Five Year Short Term Work Program for the period 2013 to 2017.

WHEREAS, this Five Year Short Term Work Program was prepared in accordance with the Minimum Planning Standards and Procedures for Local Comprehensive Planning established by the Georgia Planning Act of 1989, and a Public Hearing was held on September 10, 2013, at 7:00 p.m. in the Barrow County Board of Commissioners' Chambers at 233 East Broad Street, Winder, Georgia 30680.

BE IT THEREFORE RESOLVED, that the Barrow County Board of Commissioners does hereby submit the Five Year Short Term Work Program 2013 to 2017 to the Northeast Georgia Regional Commission and Georgia Department of Community Affairs for Regional review, as per the requirements of the Georgia Planning Act of 1989.

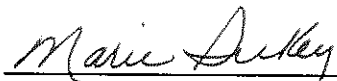
Adopted this 10th day of September, 2013.

BY:



Pat Graham, Chairman

ATTEST:



Marie Dickey, County Clerk



Description	Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
Barrow County Report of Accomplishments 2008-2012							
1	Assess the potential for the creation of TAD, CID or BID for Commercial Corridor, Transitional Corridor, Emerging Mixed Use Community Node and 211/124 Gateway Regional Mixed Use Node, Cultural Center/Gateway/53 Corridor Gateway Node and 81/11 Gateway Regional Mixed Use Node character area locations	Economic Development	Planning Dept.		X		
2	Recruit businesses that are suitable for the West Winder Bypass Corridor character area	Economic Development	ED/Chamber			X	Not a priority at this time.
3	Establish formal process for coordination with Economic Development activities for recruiting research and office parks	Economic Development	ED/Chamber		X		
4	Continue implementation of sewer master plan which expands infrastructure in key areas	Economic Development	City/County		X		
5	Implement Barrow Summit recommendations and focus efforts on business/industrial recruitment and retention	Economic Development	County		X		
6	Support continued job training	Economic Development	County		X		
7	Prepare a GIS analysis comparing the locations of existing grocery stores with population (existing and projected) and communicate determined needs to developers	Economic Development	ED/Chamber			X	Not a priority at this time.
8	Promote entertainment and restaurant developments in emerging activity centers	Economic Development	ED/Chamber			X	Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
9	Promote strategic assets of Barrow County with economic development and industrial recruitment activities	Economic Development	ED/Chamber		X			
10	Update Airport Layout Plan (ALP) on a regular basis to best benefit from opportunities	Economic Development	Airport Authority		X			
11	Adopt mixed-use zoning districts that prescribe more intense, walkable, mixed-use neighborhood development and also encourage a variety of housing types	Housing	County	X				
12	Complete a detailed housing market study and continually track housing market data; recruit residential developers who build higher value housing	Housing	County				X	Not a priority at this time.
13	Promote higher value housing development based on large population of homeowners who may "trade up" in upcoming years	Housing	County				X	Not a priority at this time.
14	Amend the Conservation Subdivision Ordinance to require an increased dedication of land set aside for open space, especially in rural areas	Natural & Cultural Resources	County	X				
15	Designate agricultural and rural preservation areas and protect with special land development regulations that, for example, limit density to one unit per 10 acres or less	Natural & Cultural Resources	County				X	Not a priority at this time.
16	Coordinate with the City of Winder and Georgia DNR to develop a long-range master plan for Ft. Yargo	Natural & Cultural Resources	DNR		X			
17	Coordinate with the City of Winder to develop a long-range preservation and master plan for the Russell House	Natural & Cultural Resources	County				X	Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
18	Establish growth policy that focuses new suburban residential development in areas served by sewer to avoid overuse of septic systems	Natural & Cultural Resources	County/Planning Dept.	X				
19	Complete and implement long range water resources master plan	Community Facilities & Services	City/County	X				
20	Create a pedestrian-bike plan corridor for the entire SR 11 and SR 81 from SR 316 to SR 81 (area identified by the Barrow Summit Report as a gateway).	Community Facilities & Services	County				X	Not a priority at this time.
21	Continue to actively pursue greenspace preservation/acquisition opportunities and development of connected greenways with trails	Community Facilities & Services	County				X	Not a priority at this time.
22	Continue to promote SPLOST as a successful local funding source and implement impact fees as supplemental funding source for some community facilities	Community Facilities & Services	County	X				
23	Control new growth with coordination of land use, transportation, and facilities planning – providing infrastructure to encourage development where the future development map recommends it	Community Facilities & Services	Planning Dept.		X			
24	Coordinate school planning and community planning efforts; establish requirements for land dedication for new schools in large planned developments	Community Facilities & Services	School Board		X			
25	Expand sewer to developed areas according to sewer master plan	Community Facilities & Services	County		X			
26	Identify new park land for small neighborhood parks	Community Facilities & Services	County				X	Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
27	Implement the Barrow County Recreation Master Plan recommendations	Community Facilities & Services	County				X	Not a priority at this time.
28	Recognize Fort Yargo as one of Barrow's chief assets and promote as a tourist destination along with other key Barrow assets	Community Facilities & Services	County	X				
29	Update infrastructure master plans to establish consistency with Comprehensive Plan Future Development Map and implement infrastructure expansion that is consistent with Future Development Map	Community Facilities & Services	County	X				
30	Acquire land for a County-wide greenway network outlined in Greenways Master Plan	Community Facilities & Services	County				X	Not a priority at this time.
31	Adopt a policy that discourages extension of public utilities into Preserve and Rural/Agricultural Reserve character areas	Community Facilities & Services	County				X	Not a priority at this time.
32	Coordinate with the City of Winder to provide water and sewer service to the West Winder Bypass Corridor character area	Community Facilities & Services	County		X			
33	Expand sewer service to include all Emerging Suburban, Suburban Neighborhood and Traditional Neighborhood character areas currently underserved	Community Facilities & Services	County				X	Not a priority at this time.
34	Extend sewer infrastructure to Emerging Community Mixed Use Node character area locations currently without service	Community Facilities & Services	County				X	Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
35	Extend water and sewer infrastructure necessary to provide services to the Cultural Center Gateway/53 Corridor Gateway and 81/11 Gateway Regional Mixed Use Node character areas	Community Facilities & Services	County	X				
36	Consider county-initiated rezoning of land for business/industrial consistent with the comprehensive land use plan and protect from incompatible development; actively engage local development authorities in planning and zoning for industrial development	Land Use	County		X			
37	Prepare local scenic byways designations (e.g., SR 211 in east Barrow County; SR 53 north of Winder; SR 11 north of Winder and south of Bethlehem; SR 82 east of Winder; and SR 330) to protect the character of rural corridors	Land Use	County, Planning Dept.				X	Not a priority at this time.
38	Create more specific development and design review requirements for commercial and mixed use properties	Land Use	County, Planning Dept.			X		Not a priority at this time.
39	Maintain a countywide greenspace master plan	Land Use	County		X			Not a priority at this time.
40	Maintain up to date ordinances that adequately preserve the rights of local farmers and that provide for adequate buffers between agriculture and residential uses	Land Use	County	X				
41	Study Transfer of Development Rights (TDR) programs that have been successfully implemented in counties similar to Barrow and, if appropriate, implement a TDR program	Land Use	County, Planning Dept.			X		Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
42	Study the Purchase of Development Rights (PDR) rights programs that have been successfully implemented in counties similar to Barrow and implement an appropriate program for Barrow	Land Use	County, Planning Dept.			X		Not a priority at this time.
43	Use conservation subdivision ordinance in conjunction with low density requirements to preserve large tracts of permanent greenspace	Land Use	County, Planning Dept.	X				
44	Adopt Rural Crossroads Zoning District that includes minimum standards for commercial building and site design	Land Use	County, Planning Dept.			X		Not a priority at this time.
45	Coordinate with Wal-Mart Realty and other "big box" retailers regarding adaptive reuse; Wal-Mart Realty touts its ability to find alternative tenants and work with local governments once a existing store closes	Land Use	County, Planning Dept.			X		Not a priority at this time.
46	Prepare and adopt a form-based Mixed Use Development Ordinance to facilitate "greyfield redevelopment" and implement Commercial Corridor character area master plans	Land Use	County, Planning Dept.			X		Not a priority at this time.
47	Prepare and adopt a policy framework to prevent encroachment of inappropriate automobile-oriented development that would adversely affect the quality of life and public realm	Land Use	County, Planning Dept.			X		Not a priority at this time.
48	Prepare and adopt a Senior Housing Ordinance	Land Use	County, Planning Dept.			X		Not a priority at this time.
49	Prepare and adopt a small-area master plan for 81/11 Gateway Regional Mixed Use Node character area	Land Use	County, Planning Dept.			X		Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
50	Prepare and adopt a small-area master plan for the 211/124 Gateway Regional Mixed Use Node character area	Land Use	County, Planning Dept.			X		Not a priority at this time.
51	Prepare and adopt a small-area master plan for the Cultural Center/Gateway 53 Corridor character area to prescribe the desired development pattern (e.g. requiring sidewalks and interparcel access)	Land Use	County, Planning Dept.			X		Not a priority at this time.
52	Prepare and adopt a Traditional Neighborhood Design (TND) ordinance	Land Use	County, Planning Dept.			X		
53	Prepare and adopt amendments to the Zoning Ordinance that create flexible setback provisions to ensure any in-fill development is consistent with surrounding homes, which tend to have large front yards and may exceed the minimum front setback requirement	Land Use	County, Planning Dept.			X		Not a priority at this time.
54	Prepare and adopt Corridor/Streetscape Master Plans for Commercial Corridor character areas to guide enhancements	Land Use	County, Planning Dept.			X		Not a priority at this time.
55	Prepare and adopt Corridor/Streetscape Master Plans for Transitional Corridor character area locations to guide enhancements	Land Use	County, Planning Dept.			X		Not a priority at this time.
56	Prepare and adopt design/development standards for industrial sites	Land Use	County, Planning Dept.		X			
57	Prepare and adopt form-based code enabling legislation into the UDC	Land Use	County, Planning Dept.			X		Not a priority at this time.
58	Prepare and adopt form-based development regulations to implement each Emerging Community Mixed Use Node character area master plan	Land Use	County, Planning Dept.			X		Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
59	Prepare and adopt regulations for Scenic Rural Corridors	Land Use	County, Planning Dept.			X		Not a priority at this time.
60	Prepare and adopt Scenic Rural Corridor Overlay	Land Use	County, Planning Dept.			X		Not a priority at this time.
61	Prepare and adopt small-area master plans for each of Emerging Community Mixed Use Node character area location	Land Use	County, Planning Dept.			X		Not a priority at this time.
62	Prepare and incorporate into development review a "development impact matrix" to determine potential impacts of specific industries on the environment and infrastructure	Land Use	County, Planning Dept.			X		Not a priority at this time.
63	Update development regulations to address parking, drainage and driveway requirements	Land Use	County, Planning Dept.	X				
64	Adopt typical street cross-sections for areas located in the Rural/Agricultural Reserve character areas that identify appropriate width and configuration and that require paved roads to use drainage swales in lieu of curb, gutter and sidewalk.	Transportation	County, Planning Dept., Engineering	X				
65	Create a neighborhood sidewalk inventory and work with local residents to identify needs and prioritize projects: new systems, filling in gaps in existing systems, or replacing sub-standard facilities (can be part of a Bike/Ped/Multi-use Plan)	Transportation	County, Planning Dept., Engineering			X		Not a priority at this time.
66	Develop and adopt a Bike/Ped/Greenways Master Plan	Transportation	County			X		Not a priority at this time.
67	Prepare and adopt a connector street plan	Transportation	County			X		Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
68	Prepare and adopt street connectivity requirements that require connected system of streets within new subdivisions and connect to existing subdivisions, including requiring multiple stub out streets to allow for future connectivity when adjacent properties develop	Transportation	County	X				
69	Prepare and adopt UDC amendments that require construction of the Connectors shown in the general location of those shown on the Future Development Map for Emerging Suburban character area locations	Transportation	County			X		Not a priority at this time.
70	Adopt street standards that prescribe Complete Streets that provide room for pedestrians, cyclists and automobiles, thus offering residents and those traveling through each community a variety of transportation choices.	Transportation	County, Planning Dept., Engineering			X		Not a priority at this time.
71	Continue process to implement plan to develop West Winder Bypass	Transportation	County, GDOT		X			
72	Continue to lobby for SR 316 controlled access improvements, but in the meantime follow development policies that will not make improvements to the corridor unfeasible	Transportation	County		X			
73	Explore potential links between commuter rail and airport expansion	Transportation	County			X		Not a priority at this time.
74	Implement and regularly update the new Comprehensive Transportation Plan	Transportation	County		X			
75	Implement Comprehensive Transportation Plan recommendations by preparing additional plans for road connecting SR 211 and SR 53 as necessary	Transportation	County			X		Not a priority at this time.

Description		Category	Responsible Party	Completed	Currently Underway	Postponed	Not Accomplished	Explanation for Postponed or Not Accomplished Activity
76	Implement Comprehensive Transportation Plan recommendations for Klicrease Road and perform additional traffic safety planning as needed	Transportation	County			X		Not a priority at this time.
77	Implement Comprehensive Transportation Plan to maintain acceptable Level of Service on county roads	Transportation	County		X			

BARROW COUNTY STRATEGIC PLAN, 2013-2022

BUILDINGS & GROUNDS															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	Building Inventory - Includes surplus of vacant properties, new leases	Unknown	Could be self-funded	Building and Grounds		X									
2	Historic Courthouse Renovation - Opening	\$4.4M	SPLOST	Operations / Buildings and Grounds	X										
3	Historic Courthouse - Maintenance Agreement Boiler	Unknown	Unknown	Building and Grounds		X	X	X	X	X	X	X	X	X	
4	Building Maintenance Agreements - Elevators, Termites	Unknown	Unknown	Building and Grounds		X	X	X	X	X	X	X	X	X	
5	New Courthouse - Landscape	Unknown	Unknown	Building and Grounds		X									
ROADS & BRIDGES															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	Equipment - bush hogs, bush hog tractors, salt bin	Unknown	TBD	Roads and Bridges		X	X								
2	Maintenance Agreements - right of way, trees	\$50,000	TBD	Roads and Bridges		X	X	X	X	X	X	X	X	X	
3	Implement Comprehensive Transportation Plan recommendations for	TBD	TBD	Roads and Bridges			X								
ELECTIONS															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	Consolidation of Polling Locations -- Maptitude Software	\$6,000	County	Elections Office	X	X									
2	5 - Computer and Software upgrade for office use	\$10,000	County	Elections Office			X								
3	4 - Laptops and Printers for Advance Voting	\$5,000	County	Elections Office				X							

*Project carried over from 2008-2012 Short Term Work Program

Highlighted projects are a top priority.

BARROW COUNTY STRATEGIC PLAN, 2013-2022

ECONOMIC & COMMUNITY DEVELOPMENT															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	Update Comprehensive Transportation Plan via ARC Grant	\$40,000 Local Match	ARC Grant / County	ECD/PW	X	X									
2	Prepare Tourism Strategy	Staff Hours	County/EDC	ECD/EDC		X									
3	Development Incentive Program for new investment	Staff Hours	County/EDC	ECD/EDC	X	X									
4	Develop Business Retention Expansion Policy	Staff Hours	County/EDC	ECD/EDC		X									
5	Improve County Owned Industrial Property to Encourage Private Investment	\$50,000	IBA / JDA / DOT	ECD	X	X									
6	Develop Economic Development Strategy with EDC, JDA/IBA, Chamber, Local Governments	Staff Hours	County/EDC	ECD	X										
7	Create/update new/existing media avenues to promote County's Economic Development Efforts	\$20,000	County	ECD		X									
8	Develop GIS for database management and information collection using GPS	\$20,000	County	ECD	X	X									
9	Adopt CID, TAD Enabling Language	Staff Hours	County / ARC	ECD	X	X									
10	Create Pedestrian Bike Multi Use Plan with CTP Update.	CTP Funding	County / ARC / DNR	ECD/PW/City/GDOT	X	X									
11	Create Opportunity Zones for Economic Development	\$10,000	County / NEGRC	ECD / EDC	X	X									
12	Implement County Initiated Rezoning of land for business/industrial development	Staff Hours	County / City	ECD / EDC		X									
13	Prepare and Adopt design/development standards for industrial sites.	\$10,000	County	ECD		X	X								
14	Acquire software to quantify impacts of new industries and to justify incentives	\$2,000	County	ECD	X										
15	Acquire permitting software	\$50,000	County	ECD		X									
16	Develop and adopt a Bike/Ped/Greenways Master Plan.*	\$50,000	SPLOST	ECD			X								
17	Prepare and adopt a connector street plan.*	\$50,000	SPLOST	ECD				X							
18	Prepare and adopt UDC amendments that require construction of the Connectors shown in the general location of those shown on the Future Development Map for Emerging Suburban character area locations.*	TBD	TBD	ECD			X								
19	Adopt street standards that prescribe Complete Streets that provide room for pedestrians, cyclists and automobiles, thus offering residents and those traveling through each community a variety of transportation choices.*	TBD	TBD	ECD			X								
20	Implement zoning decisions in accordance with the Future Land Use Map	Staff Hours	County	ECD	X										

*Project carried over from 2008-2012 Short Term Work Program

Highlighted projects are a top priority.

BARROW COUNTY STRATEGIC PLAN, 2013-2022

EMERGENCY SERVICES															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	New County Line Fire Station	\$1.2M	County	Barrow County Emergency Services	X	X									
2	Replace 2 Engine/1 Amulance	\$1.1M	County	Barrow County Emergency Services	X	X									
3	Training Facility	\$1.5M	County / SPLOST	Barrow County Emergency Services	X	X									
4	Computer RMS	\$250,000	County	Barrow County Emergency Services	X	X									
5	Relocate Station #5	\$1.2M	County	Barrow County Emergency Services		X	X								
6	Replace 2 Engine/1 Amulance	\$1.1M	County	Barrow County Emergency Services		X	X								
7	Upgrade Radio Consoles	\$500,000	County	Barrow County Emergency Services		X	X								
8	3 Towers Communications	\$2.25M	County	Barrow County Emergency Services		X	X	X							
9	Tallassee Station	\$1.2M	County	Barrow County Emergency Services			X	X							
10	Replace 2 Engine/1 Amulance	\$1.15M	County	Barrow County Emergency Services			X	X							
11	New Public Safety Facility	\$6M	County	Barrow County Emergency Services			X	X	X	X	X	X			
12	CAD Replacement	\$450,000	County	Barrow County Emergency Services			X	X							
13	Replace/Relocated Fire Station #3 (Bethlehem)	\$1.2M	County	Barrow County Emergency Services				X	X						
14	Replace 2 Engine/1 Amulance	\$1.13m	County	Barrow County Emergency Services				X	X						
15	Next Generation 911	\$500,000	County	Barrow County Emergency Services				X	X						
16	Replace SCBA	\$750,000	County	Barrow County Emergency Services				X	X						
17	Personal Protective Gear	\$300,000	County	Barrow County Emergency Services				X							
18	Support Services Facility	\$900,000	County	Barrow County Emergency Services				X	X						
19	Replace 2 Engine/1 Amulance	\$1.15M	County	Barrow County Emergency Services					X	X					
20	Replace 1 Ambulance	\$250,000	County	Barrow County Emergency Services						X	X				
21	Computer RMS	\$300,000	County	Barrow County Emergency Services						X					
22	Replace Auburn Station	\$1.26M	County	Barrow County Emergency Services						X	X				
23	Replace 1 Ambulance	\$250,000	County	Barrow County Emergency Services							X	X			
24	Replace Statham Station	\$1.323M	County	Barrow County Emergency Services							X	X			
25	Replace 1 Ambulance	\$250,000	County	Barrow County Emergency Services								X	X		
26	Replace 1 Ambulance	\$250,000	County	Barrow County Emergency Services									X	X	
27	Replace Appalachee Station	\$1.38915M	County	Barrow County Emergency Services									X	X	
28	Remodel Station 6	\$1.38915M	County	Barrow County Emergency Services									X	X	

*Project carried over from 2008-2012 Short Term Work Program

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BARROW COUNTY STRATEGIC PLAN, 2013-2022

30	See Transportation Investment Act Roundtable Selected Project, dated 4-4-2012, for patching, resurfacing (1-69), grading, drainage, base and paving (dirt roads) (1-13), striping, pavement marking and signs (1) projects		Fed, State and Local	Engineering	TBD (10 YR)											
FINANCE																
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022		
1	Website Redesign: Our current website is unorganized, hard to navigate, and difficult to maintain with the current IT staff size	\$25,000	General Fund	IT Personnel	X											
2	Licensing: Our Computer Access Licenses (CAL's) for Microsoft Exchange & Windows Servers were never purchased in proper quantities, and in some cases, not at all. We're running outside of the License agreement with Microsoft and that opens us up to many legal issues.	\$27,250	General Fund	IT Personnel	X											
3	Network: We are currently running a "flat" network with out of date hardware an addressing scheme. This style of network is the same that you would see in most homes. There is no Quality of service or separation of data. This causes slower application response times, limited security control, and overall decreased performance.	\$212,450	General Fund	IT Personnel	X	X										
4	Storage Unit: Our storage capacity is very limited. Currently we only have the ability to keep backups for about 2 weeks. We're constantly having remove data from the storage server due to the lack of hard drive capacity. As of now, it is not possible to retrieve data that was last updated more than two weeks.	\$42,200	General Fund	IT Personnel	X	X										
5	Backup Software: This is the software used on a daily basis to backup work done for the day. Currently we are using outdated & unreliable software to backup our servers and files stored on them. It does not support some of our versions of servers or databases. With continued updating of vital software packages and hardware, the number of unsupported devices will continue to grow.	\$7,914	General Fund	IT Personnel	X	X										
6	New Servers and Virtualization : We're running 24 physical servers, most of which are greater than 7 years old. A majority of them are failing on a more frequent basis. Examples of recent failures are our Exchange, Phone, and EMS billing systems. We are constantly replacing hard drives and various parts to keep them in working order.	\$29,520	General Fund	IT Personnel		X										
7	Computers both desktops and laptops: There are several departments that need new computers	\$25,000	General Fund	IT Personnel	X	X	X	X	X	X	X	X				
8	Purchasing filing cabinets	\$10,000	General Fund	Building & Grounds		X										
9	Purchasing office furniture	\$5,000	General Fund	Building & Grounds		X	X									
10	Finance filing cabinets	\$10,000	General Fund	Building & Grounds		X										
11	Finance office furniture	\$5,000	General Fund	Building & Grounds			X	X								
12	Finance financial system	TBD	General Fund	IT Personnel							X	X				
13	add one IT employee	TBD	General Fund	IT Personnel			X									

*Project carried over from 2008-2012 Short Term Work Program

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BARROW COUNTY STRATEGIC PLAN, 2013-2022

LAND USE														
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
1	Create more specific development and design review requirements for commercial and mixed use properties.*	\$5,000	General Fund	County, Planning Dept.	X									
2	Maintain a countywide greenspace master plan.*	N/A	N/A	County			X							
3	Study Transfer of Development Rights (TDR) programs that have been successfully implemented in counties similar to Barrow and, if appropriate, implement a TDR program.*	N/A	N/A	County, Planning Dept.				X						
4	Study the Purchase of Development Rights (PDR) rights programs that have been successfully implemented in counties similar to Barrow and implement an appropriate program for Barrow.*	N/A	N/A	County, Planning Dept.				X						
5	Adopt Rural Crossroads Zoning District that includes minimum standards for commercial building and site design.*	N/A	N/A	County, Planning Dept.	X									
6	Coordinate with Wal-Mart Realty and other "big box" retailers regarding adaptive reuse; Wal-Mart Realty touts its ability to find alternative tenants and work with local governments once a existing store closes.*	N/A	N/A	County, Planning Dept.	X	X	X	X	X					
7	Prepare and adopt a form-based Mixed Use Development Ordinance to facilitate "greyfield redevelopment" and implement Commercial Corridor character area master plans.*	\$15,000	General Fund	County, Planning Dept.			X							
8	Prepare and adopt a policy framework to prevent encroachment of inappropriate automobile-oriented development that would adversely affect the quality of life and public realm.*	N/A	N/A	County, Planning Dept.			X							
9	Prepare and adopt a Senior Housing Ordinance.*	\$5,000	General Fund	County, Planning Dept.	X									
10	Prepare and adopt a small-area master plan for 81/11 Gateway Regional Mixed Use Node character area.*	\$15,000	TBD	County, Planning Dept.			X							
11	Prepare and adopt a small-area master plan for the 211/124 Gateway Regional Mixed Use Node character area.*	\$15,000	TBD	County, Planning Dept.			X							
12	Prepare and adopt a small-area master plan for the Cultural Center/Gateway 53 Corridor character area to prescribe the desired development pattern (e.g. requiring sidewalks and interparcel access).*	\$15,000	TBD	County, Planning Dept.	X									
13	Prepare and adopt a Traditional Neighborhood Design (TND) ordinance.*	\$10,000	TBD	County, Planning Dept.		X								
14	Prepare and adopt amendments to the Zoning Ordinance that create flexible setback provisions to ensure any in-fill development is consistent with Surrounding homes, which tend to have large front yards and may exceed the minimum front setback requirement.*	\$5,000	General Fund	County, Planning Dept.			X							
15	Prepare and adopt Corridor/Streetscape Master Plans for Commercial Corridor character areas to guide enhancements.*	\$100,000	General Fund, LCI	County, Planning Dept.					X					
16	Prepare and adopt Corridor/Streetscape Master Plans for Transitional Corridor character area locations to guide enhancements.*	\$100,000	General Fund, LCI	County, Planning Dept.					X					
17	Prepare and adopt form-based code enabling legislation into the UDC.*	N/A	N/A	County, Planning Dept.			X							

*Project carried over from 2008-2012 Short Term Work Program

Highlighted projects are a top priority.

BARROW COUNTY STRATEGIC PLAN, 2013-2022

18	Prepare and adopt form-based development regulations to implement each Emerging Community Mixed Use Node character area master plan.*	\$75,000	General Fund	County, Planning Dept.					X					
19	Prepare and adopt regulations for Scenic Rural Corridors.*	\$10,000	General Fund	County, Planning Dept.			X							
20	Prepare and adopt Scenic Rural Corridor Overlay.*	\$10,000	General Fund	County, Planning Dept.			X							
21	Prepare and adopt small-area master plans for each of Emerging Community Mixed Use Node character area location.*	\$75,000	General Fund	County, Planning Dept.					X					
22	Prepare and incorporate into development review a “development impact matrix” to determine potential impacts of specific industries on the environment and infrastructure.*	N/A	N/A	County, Planning Dept.					X					

*Project carried over from 2008-2012 Short Term Work Program

Highlighted projects are a top priority.

BARROW COUNTY STRATEGIC PLAN, 2013-2022

PARKS & RECREATION															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	Field lights and poles for field 7	\$150,000-\$200,000	County/SPLOST	Parks & Recreation	X	X									
2	Field 11 Expansion (prerequisite to lights for fields 8-11)	\$20,000	SPLOST	Parks & Recreation/GDOC/Road & Bridges	X	X									
3	Field lights and poles for field 8-11 Complex (youth tee ball fields)	\$150,000-\$200,000	County/SPLOST	Parks & Recreation	X	X									
4	Park Design for 2nd and hwy 11 property (if property is swapped)	TBD	SPLOST	Would need to be on SPLOST collection		To consider for next SPLOST									
5	Park development at 2nd and 11 property (parking, concessions, 4 fields and football field.)	\$2.5M	SPLOST	Must compete agreement with State First...		To consider for next SPLOST									
6	Parking Lot Expansion at old park (work could be done by roads and bridges to minimize cost)	\$80,000	SPLOST	Parks & Recreation	X	X									
7	Expand parking at Recreation Center	TBD	County/SPLOST	Parks & Recreation		X									
8	Resurface parking lot at Recreation Center	TBD	County/SPLOST	Parks & Recreation		X	X								
9	Soccer Concession Stand	\$25,000	SPLOST	Parks & Recreation/GDOC	X										
10	Gator Utility Vehicle Replacement # 1	\$10,000	SPLOST/County	Parks & Recreation	X	X									
11	Gator Utility Vehicle Replacement # 2	\$10,000	SPLOST/County	Parks & Recreation	X	X									
12	Infield Machine Replacement # 1	\$12,000	SPLOST/County	Parks & Recreation	X	X									
13	Infield Machine Replacement # 2	\$12,000	SPLOST/County	Parks & Recreation	X	X									
14	60 inch Mower Replacement # 1	\$8,000	SPLOST/County	Parks & Recreation	X	X									
15	60 inch Mower Replacement # 2	\$8,000	SPLOST/County	Parks & Recreation	X	X									
16	Replace 2000' F-150 #9012	\$25,000	SPLOST/County	Parks & Recreation				X							
17	Resurface Four Tennis Courts	\$20,000	SPLOST/County	Parks & Recreation		X									
18	Two Portable Basketball Goals	\$20,000 for both	SPLOST/County	Parks & Recreation						X					
19	Replace HVAC on both Recreation Center Hallways	TBD	SPLOST/County	Parks & Recreation		X	X								
20	Replace damaged event chairs at Recreation Center	\$10,000	SPLOST/County	Parks & Recreation		X									
21	Playground installed at fields 8-11	\$20,000	SPLOST/County	Parks & Recreation		X	X								
22	Net protection at fields 1-4	\$20,000-\$25,000	SPLOST/County	Parks & Recreation		X	X								
23	Net installed at Soccer Complex	\$10,000	SPLOST/County	Parks & Recreation		X									
24	Grass Pavers at Old Park-Overflow Parking	TBD	SPLOST/County	Parks & Recreation		X									
25	Replace Bridge over Creek from Soccer to Fields 1-4	\$5,000	SPLOST/County	Parks & Recreation		X									
26	Recware Safari Update	\$8,500	SPLOST/County	Parks & Recreation	X										
27	Addition to Leisure Service Center	about \$40,000	SPLOST/County	Parks & Recreation											
28	Add one staff member	\$28500-30,000	County	Parks & Recreation											

*Project carried over from 2008-2012 Short Term Work Program

Highlighted projects are a top priority.

BARROW COUNTY STRATEGIC PLAN, 2013-2022

STORMWATER															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	See Transportation Investment Act Roundtable Selected Projects, dated 4-14-2012, for major bridge and culvert projects 1 - 43	\$1.868M	Fed, State, Local and Enterprise	Stormwater	TBD (10 years)	X	X	X	X	X	X	X	X	X	
2	EPD Stormwater Management Plan - submittal underway	\$6,000	Enterprise	Stormwater	X	X	X	X	X	X	X	X	X	X	
3	EPD Stormwater Management Plan - update	\$7,500	Enterprise	Stormwater						X	X	X	X	X	
4	Stormwater Fee study	Unknown	Enterprise	Stormwater		X									
WATER & SEWER															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
1	Manning Gin Rd - inline valves	\$10,000	Enterprise	Water and Sewer		X									
2	Equipment - skid steer, generator, truck	\$60,000	Enterprise	Water and Sewer		X									
3	Perry Sims Rd water line replacement	\$50,000	Enterprise	Water and Sewer			X								
4	Victron School Rd - 12" water line	\$450,000	Enterprise	Water and Sewer			X								
5	Equipment - dump truck, 3 trucks	\$135,000	Enterprise	Water and Sewer			X								
6	1 FTE - Water Tech I position and equipment	\$55,000	Enterprise	Water and Sewer			X								
7	Water Tank - NE Region	\$660,000	Enterprise	Water and Sewer				X							
8	Equipment - truck	\$25,000	Enterprise	Water and Sewer				X							
9	Hwy 211 NW - 12" water line	\$1M	Enterprise	Water and Sewer					X						
10	Clacktown Rd - 12" water line	\$300,000	Enterprise	Water and Sewer					X						
11	Cedar Creek Sewer Improvements	\$2.2M	Enterprise	Water and Sewer	X	X									
12	Hwy 211 Sewer Improvements	\$800,000	Enterprise	Water and Sewer	X	X									
13	Jordan Cofer, Rat Kenney, Jefferson St - 16" water line	\$2M	Enterprise	Water and Sewer						X					
14	Water Booster Station - Carl Bethlehem Rd	\$4M	Enterprise	Water and Sewer						X					
15	Thurmond Rd, Hwy 82 and Hwy 211 - 16" water line	\$1M	Enterprise	Water and Sewer							X				
16	Hwy 53 from Hwy 316 to County Line - 12" water line	\$1M	Enterprise	Water and Sewer								X			
17	Hwy 82 / Hwy 211 to Hwy 11 - 16" water line	\$2M	Enterprise	Water and Sewer									X		
18	Barrow County Career Academy / Lanier Tech - sewer pump station and force main	\$800,000	Enterprise	Water and Sewer		X									
19	Sanitary Sewer Pipe Replacement Program	\$100,000	Enterprise	Water and Sewer			X	X	X	X	X	X	X	X	
PROJECTS NOT ACCOMPLISHED IN 2008-2012 STWP, NOT RELISTED															
PRIORITY	DESCRIPTION	COST	FUNDING SOURCE	RESPONSIBLE PARTY FOR IMPLEMENTATION	REASON PROJECT IS NOT RELISTED										
1	Explore potential links between commuter rail and airport expansion.*	TBD	TBD	County	Project is not specific enough, lacks measurables.										

*Project carried over from 2008-2012 Short Term Work Program

Highlighted projects are a top priority.